
CAPITAL BUDGET MONITORING REPORT – 31 March 2015

1 EXECUTIVE SUMMARY

- 1.1 This provides an update on the position of the capital budget as at 31 March 2015. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.
- 1.2 Actual expenditure for the full year is £36,281k compared to a budget for the year of £34,296k giving rise to an over spend for the year of £1,985k (-5.8%). However, when additional capital income received in respect of Roads Reconstruction and Transportation projects of £1,804k and prudential borrowing in respect of Fleet Management and Helensburgh Depot of £2,348k are taken into account there is slippage of £2,167k (5.6%) from 2014-15 to 2015-16.
- 1.3 The forecast total project cost on the total capital plan is £217,633k compared to a total budget for all projects of £212,430k giving rise to a forecast over spend for the overall capital plan of £5,203k (-2.4%). As with the outturn position in respect of 2014-15 when the additional income in respect of Roads Reconstruction and Transportation Projects of £2,585k and additional Prudential Borrowing of £2,367k in respect of Fleet Management and Helensburgh Depot are taken into account the projected overall increase in project costs reduces to £251k which can be accommodated within the approved plan.
- 1.4 **Project Delivery:**
- **Asset Sustainability** – Out of 169 projects there are 150 projects (89%) on track, 18 projects (10%) off track and recoverable and 1 project (1%) is off track.
 - **Service Development** - Out of 41 projects there are 21 projects (51%) on track, 19 projects (46%) off track but recoverable and 1 project is off track (2%).
 - **Strategic Change** – Out of 27 projects there are 18 projects (67%) on track, 6 projects (22%) off track and recoverable and 3 projects (11%) off track.

CAPITAL BUDGET MONITORING REPORT – 31 March 2015

2 INTRODUCTION

2.1 This provides an update on the position of the capital budget as at 31 March 2015. The report provides information on the financial position in respect of the capital plan and also the performance in terms of delivery of capital plan projects.

2.2 Financial Position:

- **Outturn for 2014-15** – Expenditure for the full financial year is £36,281k compared to an annual budget of £34,296k giving rise to an over spend for the year of £1,985k (-5.8%). Offset by increased income of £1,804k and additional prudential borrowing of £2,348k.
- **Total Capital Plan** – the forecast total project costs on the total capital plan is £217,633k compared to a total budget for all projects of £212,430k giving rise to a forecast over spend for the overall capital plan of £5,203k (-2.4%). The increased costs are part funded by increased income of £2,585k and additional prudential borrowing of £2,367k.

2.3 Project Delivery:

- **Asset Sustainability** – Out of 169 projects there are 150 projects (89%) on track, 18 projects (10%) off track and recoverable and 1 project (1%) is off track.
- **Service Development** - Out of 41 projects there are 21 projects (51%) on track, 19 projects (46%) off track but recoverable and 1 project is off track (2%).
- **Strategic Change** – Out of 27 projects there are 18 projects (67%) on track, 6 projects (22%) off track and recoverable and 3 projects (11%) off track.

3 RECOMMENDATIONS

3.1 Note the contents of this financial summary.

4 OUTTURN FINANCIAL POSITION

4.1 Overall Position

Actual expenditure for the full year is £36,281k compared to a budget for the year of £34,296k giving rise to an over spend for the year of £1,985k (-5.8%). However, when additional capital income received in respect of Roads Reconstruction and Transportation projects of £1,804k and prudential borrowing in respect of Fleet Management and Helensburgh Depot of £2,348k are taken into account there is slippage of £2,167k from 2014-15 to 2015-16.

4.2 Project/Department Position

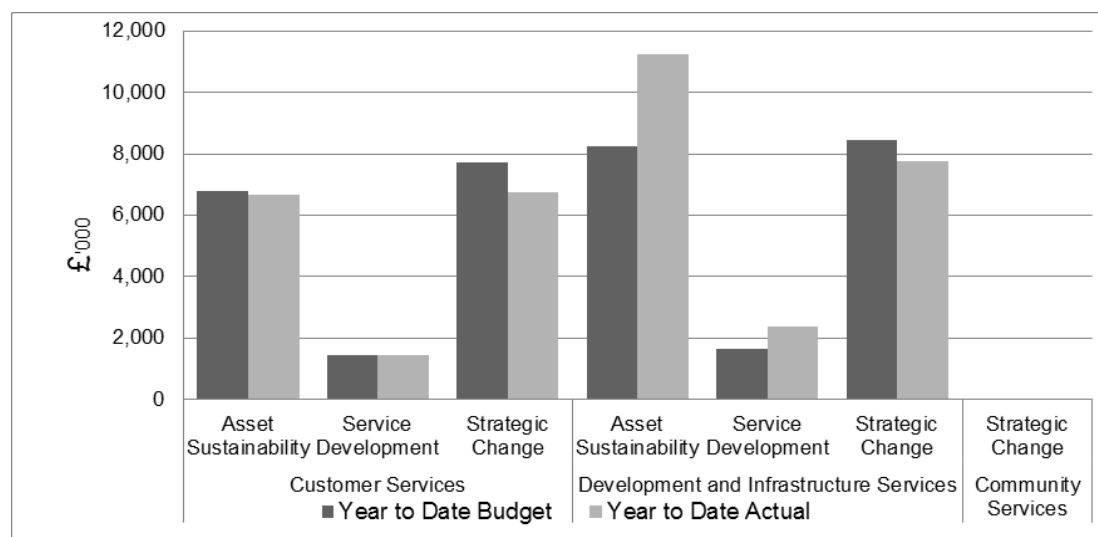
The table below shows the full year expenditure against the annual budget by project type and department:

Project Type:	Year to Date Budget £'000	Year to Date Actual £'000	Variance £'000
Asset Sustainability	15,031	17,928	(2,897)
Service Development	3,099	3,851	(752)
Strategic Change	16,166	14,502	1,664
Total	34,296	36,281	(1,985)
Department:			
Customer Services	15,936	14,886	1,050
Development and Infrastructure Services	18,360	21,395	(3,035)
Community Services	0	0	0
Total	34,296	36,281	(1,985)

Material variances are explained in Appendix 1 and there are a number of small variances contributing to the year to date over spend.

4.3 Chart of YTD Variances

The graph below compares the year to date actual expenditure against the year to date budget for departments by project type (Asset Sustainability, Service Development and Strategic Change):



5 TOTAL PROJECT COSTS

5.1 Overall Position

The forecast total project cost on the total capital plan is £217,633k compared to a total budget for all projects of £212,430k giving rise to a forecast over spend for the overall capital plan of £5,203k (-2.4%). As with the outturn position in respect of 2014-15 when the additional income in respect of Roads Reconstruction and Transportation Projects of £2,585k and additional Prudential Borrowing of £2,367k in respect of Fleet Management and Helensburgh Depot are taken into account the projected overall increase in project costs reduces to £251k which can be accommodated within the approved plan.

5.2 Project/Department Position

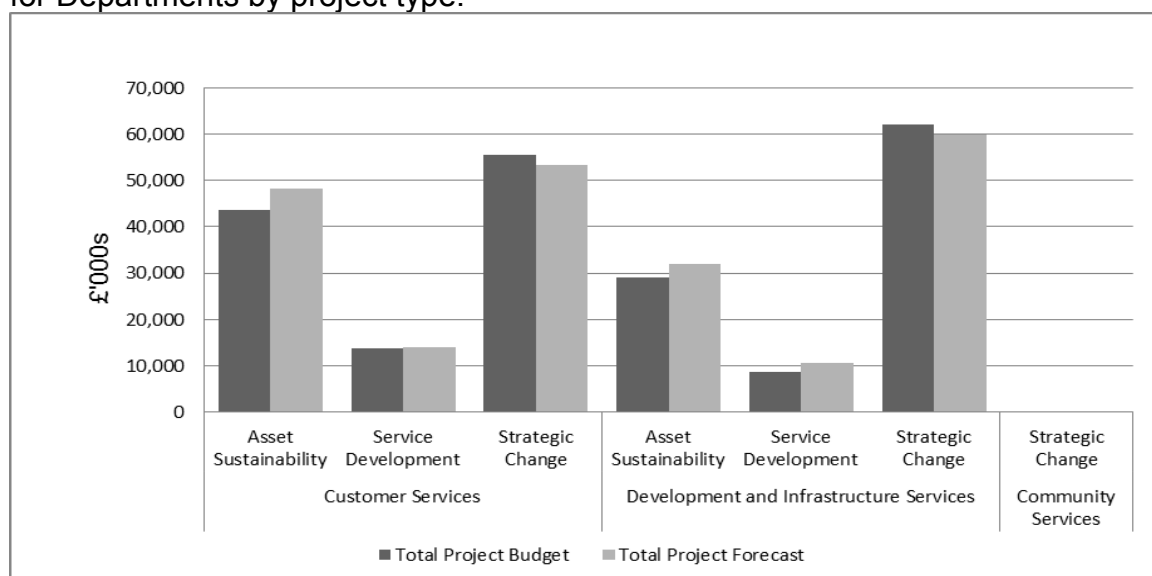
This table shows the forecast total project cost and the budget for total project costs by project type and department:

Project Type:	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000
Asset Sustainability	72,566	79,979	(7,413)
Service Development	22,348	24,479	(2,131)
Strategic Change	117,516	113,175	4,341
Total	212,430	217,633	(5,203)
Department:			
Customer Services	112,887	115,385	2,498
Development and Infrastructure Services	99,543	102,248	(2,705)
Community Services	0	0	0
Total	212,430	217,633	(5,203)

Material variances are explained in Appendix 3 and there are a number of smaller variances leading to the forecast over spend.

5.3 Chart of Total Project Costs

The graph below shows the total forecast position against full project budget for Departments by project type:



6 TOTAL PROJECT PERFORMANCE

6.1 Overall Position

There are 237 projects within the Capital Plan, 189 are Complete or On Target, 43 are Off Target and Recoverable and 5 are Off Target and a Problem.

6.2 Project Position

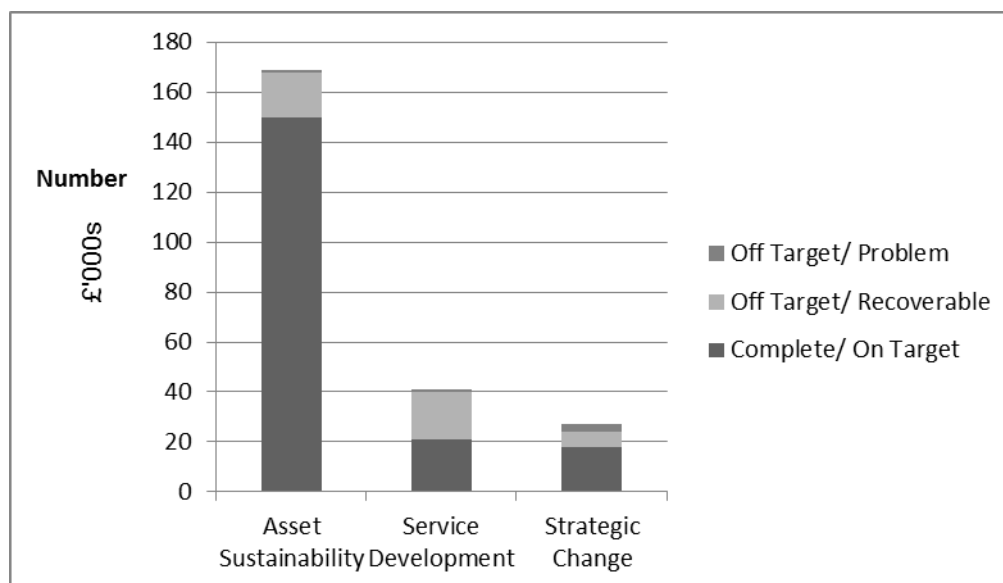
The table below shows the Performance Status of the Projects in the Capital Plan:

Project Type:	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Asset Sustainability	150	18	1	169
Service Development	21	19	1	41
Strategic Change	18	6	3	27
Total	189	43	5	237
Department:				
Customer Services	161	29	1	191
Development and Infrastructure Services	28	14	4	46
Total	189	43	5	237

Appendices 5, 6 and 7 show the Performance Status of the projects in further detail.

6.3 Chart of Performance Status

The graph provides a view of the Performance Status of the Projects included in the Capital Plan:



7 OFF TRACK PROJECTS

7.1 The Off Track Projects are noted in the table below. Reports are included in Appendix 10.

Project Type	Project	What is Off Track?	Explanation	Action
Asset Sustainability	Whitegates	Project Total Expenditure	Significant additional works to prevent leaks and deal with rot.	Review overall spend in appropriate Service division.
Service Development	Cycleways – H&L	Current Year Expenditure	Road Services can only work on packages of construction work as land becomes available.	Estates and Infrastructure Design have been asked to widen the scope of land acquisitions.
Strategic Change	Kintyre Renewables Hub	Current Year Expenditure	Estimated final costs have been refined with a lower contingency now being used therefore lower final estimates.	No action required. Expenditure and ERDF award both less than planned therefore no impact on net position.
Strategic Change	Helensburgh Depot Rationalisation	Current Year Expenditure and Project Total Expenditure	Contaminated soil was found on the site and required to be treated	The increased costs will be funded by prudential borrowing.
Strategic Change	CHORD – Campbeltown	Current Year Expenditure and Project Total Expenditure	Year to date spend and full year spend are behind forecast due to delay in arrival of materials on site.	Project will now complete in May 2015 therefore budget phasing will be adjusted accordingly.

8 APPENDICES

- **Appendix 1** – 2014/15 Outturn finance variance explanations
- **Appendix 2** - Total Project finance variance explanations
- **Appendix 3** - Project Performance - Asset Sustainability
- **Appendix 4** - Project Performance - Service Development
- **Appendix 5** - Project Performance - Strategic Change
- **Appendix 6** - Financial Summary – Overall
 - Financial Summary – DIS
 - Financial Summary – Customer Services
- **Appendix 7** - Off Track Project Reports
- **Appendix 8** - Updated/Revised Capital Plan - Overall
 - Updated/Revised Capital Plan – Community Services
 - Updated/Revised Capital Plan – Customer Services
 - Updated/Revised Capital Plan – DIS

Steve Barrett
Interim Head of Strategic Finance
16th June 2015

APPENDIX 1 - Outturn Variance Explanations

Listed below are the projects where the variance is +/- £50k.

Project	YTD Budget £'000	YTD Actual £'000	Variance £'000	Explanation
Server Capacity Growth	89	1	88	Unexpected delay in delivery of server equipment following timely tender award.
Applications Projects	267	215	52	Slippage in Homecare Leisure Management and Resourcelink Projects at end of year.
Small Isles Primary School	57	113	(56)	Additional works required that were not anticipated due to discovery of rot in roof structure.
Tiree High School	(55)	11	(66)	Result of overspend in previous year regarding rewiring and other works required to bring the school up to a reasonable standard in addition to the high costs of construction in Tiree. Project Manager will consider where this negative budget can be funded from.
Ardrishaig Primary School – Pre Five Unit	332	247	85	Contractor has requested an extension of time which has been agreed for 3 weeks into 2015/16.
Hermitage Primary – Annexe Replacement	81	149	(68)	Work now complete. Project Manager to identify where overspend will be funded from.
St Joseph's Pre 5 Parenting Facilities	(43)	15	(58)	Overspends in previous years. Project Manager to identify where overspend will be funded from.
Rothsay Library	(52)	1	(53)	Additional works required to alarm system and extensive repairs to roof/windows. Project Manager will consider where this negative budget can be funded from.
Finance Office, Witchburn Road	86	0	86	Property being considered under the Campbeltown Office Rationalisation, therefore no capital expenditure in 2014/15 until the outcome is known.
Whitegates	(76)	14	(90)	Significant additional works to prevent leaks and deal with rot in roof. Project Manager to review overall spend in appropriate Service division.
Capital Property Works	70	16	54	Anticipated spend now in 2015/16.
Carbon Management Business Cases	75	16	59	Anticipated spend now in 2015/16.
NPDO Schools Solar PV Panel Installations	544	3	541	Delivery of solar panels taking longer than anticipated and installation timescales altered to suit client department.
Non-NPDO Schools Solar PV Panel Installations	488	379	109	Delivery of solar panels taking longer than anticipated and installation timescales altered to suit client department.
Kilmory Biomass Project	760	634	126	Project complete. Negotiating with contractor over final account values.
Helensburgh Office Rationalisation	5,500	5,384	116	Contractor delays. Completion expected early 2015/16.
Mid Argyll Offices Reorganisation	98	203	(105)	Overspend covered by budget under Workforce Deployment.

Bridge Strengthening	280	334	(54)	Budget currently sitting in 2016/17 will be accelerated to cover overspend due to work taking place earlier than originally planned.
Roads Reconstruction	6,697	7,718	(1,021)	Funded by income from Forestry and SSE. (Included in Adjustment 1)
Lighting	507	565	(58)	Budget currently sitting in 2015/16 will be accelerated to cover overspend due to work taking place earlier than originally planned.
Environmental – Unallocated	50	0	50	Planning is complete but delivery on the ground will now take place in 2015/16.
HITRANS	285	156	129	Expenditure now in 2015/16.
Fleet Management	150	2,223	(2,073)	Expenditure as per approved business cases. Fleet funding is recognised as Prudential Borrowing until year end when lease drawdown will also be considered. (Included in Adjustment 2)
Cycleways – H&L	219	23	196	Road Services can only work on packages of construction work as land becomes available hence the underspend. Budget will be slipped into future years.
Kintyre Renewables Hub	3,010	2,325	685	Project expected to come in under budget with similar reduction in ERDF income therefore no change to net expenditure.
Helensburgh Depot Rationalisation	(95)	180	(275)	Contaminated soil found on site resulted in higher than expected costs. The increased costs will be funded by Prudential borrowing. (Included in Adjustment 2)
Safe Streets, Walking and Cycling (CWSS)	149	270	(121)	Funded by income. (Included in Adjustment 1)
CWSS – South Islay Distilleries Path	(4)	242	(246)	Funded by income. (Included in Adjustment 1)
Dunoon Esplanade Upgrade	0	287	(287)	Funded by income. (Included in Adjustment 1)
Scotrail Upgrades	0	129	(129)	Funded by income. (Included in Adjustment 1)
CHORD – Helensburgh Public Realm	3,450	3,257	193	Work taking place in future years therefore budget will be slipped.
CHORD – Campbeltown	506	765	(259)	Budget previously slipped to 2015/16 but actually now required in 2014/15 therefore will be accelerated.
CHORD – Dunoon	686	538	148	Settlement of CPO costs outstanding. Budget will be slipped into future years.
CHORD – Oban	642	541	101	Budget will be slipped into future years.
Other Variances			216	Total value of non-material variances less than +/-£50k
Total			(1,985)	
Adjustment 1 Additional Income			1,804	Additional grant funding received during the year
Adjustment 2 Additional Prudential Borrowing			2,348	Prudential Borrowing funded from savings in leasing costs
Revised Outturn			2,167	

APPENDIX 2 - Total Project Finance Variances

Listed below are the projects where the variance is +/- £50k.

Project	Capital Plan Budget £'000	Forecast Project Costs £'000	Capital Plan Variance £'000	Explanation
Bunessan Primary School	255	356	(101)	Due to £100k anticipated spend in 2016/17.
Castlehill Primary School	206	637	(431)	Due to additional anticipated spend in 2016/17 and 2017/18.
Dervaig Primary School	5	85	(80)	Due to additional anticipated spend in 2016/17.
Drumlemble Primary School	214	375	(161)	Due to additional anticipated spend in 2017/18.
Dunbeg Primary School	434	484	(50)	Due to additional anticipated spend in 2017/18.
Furnace Primary School	67	134	(67)	Due to additional anticipated spend in 2016/17.
Glenbarr Primary School	65	238	(173)	Due to additional anticipated spend in 2016/17 and 2017/18.
Hermitage Primary School	146	225	(79)	Due to additional anticipated spend in 2016/17.
Islay High School	4,082	4,257	(175)	Due to additional anticipated spend in 2017/18.
John Logie Baird Primary School	322	685	(363)	Due to additional anticipated spend in 2016/17.
Kilcreggan Primary School	331	576	(245)	Due to additional anticipated spend in 2015/16 and 2017/18.
Parklands School	108	192	(84)	Due to overspends in previous years.
Rhunahaorine Primary School	87	177	(90)	Due to additional anticipated spend in 2016/17 and 2017/18.
Small Isles Primary School	288	346	(58)	Additional work required due to discovery of rot in roof structure.
St Mun's Primary School	61	295	(234)	Due to additional anticipated spend in 2016/17 and 2017/18.
Tiree High School	899	965	(66)	Result of overspend in previous year regarding rewiring and other works required to bring the school up to a reasonable standard in addition to the high costs of construction in Tiree. Project Manager will consider where this negative budget can be funded from.
Tobermory High School	721	887	(166)	Overspend as a result of high costs of rewiring, plumbing and upgrades to toilets and common areas. Also additional anticipated spend in 2016/17.
Capital Property Works	834	1,099	(265)	Due to additional anticipated spend in 2016/17.
Legionella Control Works	140	190	(50)	Due to additional anticipated spend in 2016/17.
Asbestos Control/Removal Works	85	140	(55)	Due to additional anticipated spend in 2016/17.
Hermitage Primary Annexe Replacement	765	838	(73)	Work now complete. Project Manager to identify where overspend will be funded from.
St Joseph's Pre 5 Parenting Facilities	75	133	(58)	Overspends in previous years. Project Manager will consider where this negative budget can be funded from.
Campbeltown Schools Redevelopment	7,653	8,029	(376)	Construction costs have risen since the costs of the new school were agreed. The Council's contribution will have to be managed in line with its budget over the next 3 years.

Dunoon Primary School	6,834	3,923	2,911	A decision is expected soon on the funding of Dunoon Primary School and this will clarify the forecast expenditure plans.
Replacement of Oban High School	11,272	11,540	(268)	Construction costs have risen since the costs of the new school were agreed, the council's contribution will have to be managed in line with its budget over the next 3 years.
Aqualibrium	35	442	(407)	Due to additional anticipated spend in 2016/17 and 2017/18.
Rothesay Library	210	263	(53)	Additional works to alarm system and extensive repairs to roof/windows. Project Manager will consider where this negative budget can be funded from.
Victoria Halls, Campbeltown	525	718	(193)	Due to additional anticipated spend in 2017/18.
Bute Community Education	10	156	(146)	Due to additional anticipated spend in 2017/18.
Adult Care – Health & Safety	985	1,087	(102)	Due to additional anticipated spend in 2016/17.
Glencruitten Hostel	120	181	(61)	Due to additional anticipated spend in 2017/18.
Whitegates	112	202	(90)	Significant additional works to prevent leaks and deal with rot in roof. Project Manager will review overall spend in appropriate Service division.
Mid Argyll Offices Rationalisation	270	375	(105)	Overspend covered by budget under Workforce Deployment.
Roads Reconstruction	18,672	19,502	(830)	Funded by income. (Included in Adjustment 1)
Fleet Management	3,387	5,460	(2,073)	Expenditure as per approved business cases. Fleet funding is recognised as Prudential borrowing until year end when lease drawdown will also be considered. (Included in Adjustment 2)
Cycleways – H&L	2,536	2,615	(79)	Estates and Infrastructure have been asked to widen the scope of land acquisitions as they can only work on packages as land becomes available.
Kintyre Renewables Hub	12,115	11,571	544	Project expected to come in under budget with similar reduction in ERDF income therefore no change to net expenditure.
Helensburgh Depot Rationalisation	1,050	1,344	(294)	Contaminated soil found on site resulted in higher than expected costs. The increased costs will be funded by prudential borrowing. (Included in Adjustment 2)
Safe Streets, Walking & Cycling (CWSS)	289	410	(121)	Funded by income. (Included in Adjustment 1)
SPT	307	536	(229)	Funded by income. (Included in Adjustment 1)
CWSS – South Islay Distilleries Path	110	599	(489)	Funded by income. (Included in Adjustment 1)
Dunoon Esplanade Upgrade	0	577	(577)	Funded by income. (Included in Adjustment 1)
Scotrail Upgrades	0	259	(259)	Funded by income. (Included in Adjustment 1)
Appin School Link	0	80	(80)	Funded by income. (Included in Adjustment 1)
CHORD – Helensburgh Public Realm	7,330	7,230	100	£100k of S75 monies to be allocated to Pierhead development.

CHORD – Campbeltown	4,786	4,528	258	£120k from HIE.
CHORD – Oban	6,560	6,459	101	Underspend in 2014/15.
CHORD – Rothesay	2,400	1,900	500	FBC due to go to Council in March 2015 to drawdown Capital expenditure.
Helensburgh Pier Flood Defences	2,175	1,160	1,015	Underspend in 2016/17.
Other variances			(676)	Total value of non-material variances less than +/-£50k
Total			(5,203)	
Adjustment 1 Additional Income			2,585	Additional grant funding received for specific projects
Adjustment 2 Additional Prudential Borrowing			2,367	Prudential Borrowing funded from savings in leasing costs
Revised Total			(251)	

APPENDIX 3 – Asset Sustainability Project Performance

There are 169 Projects recognised as Asset Sustainability Projects, 150 are Complete or On Target, 18 are Off Target and Recoverable, 1 project is Off Target and a Problem.

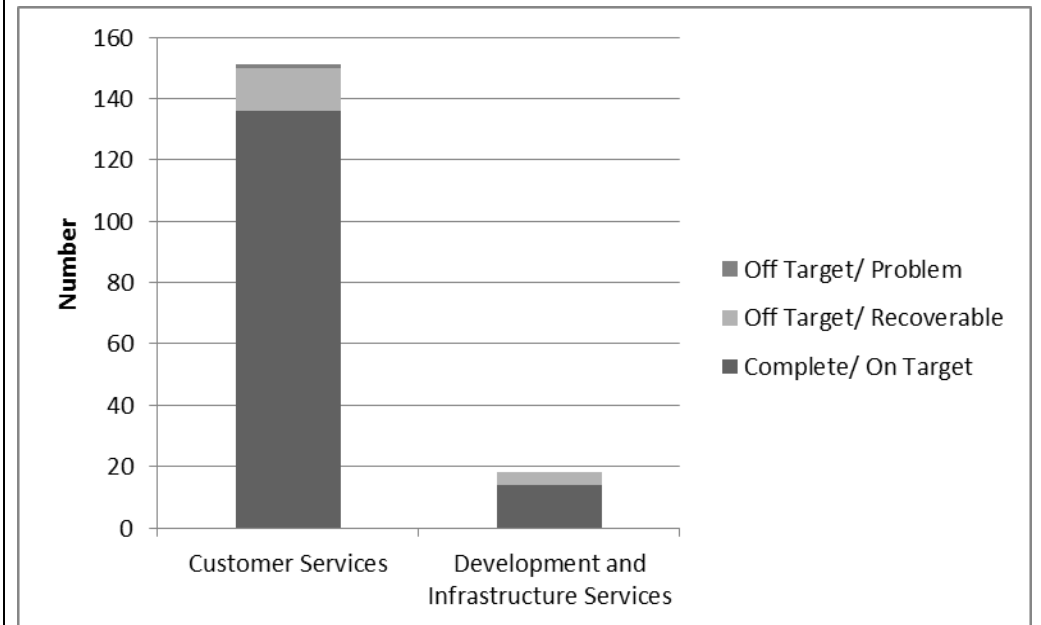
Department Position:

The table below shows the Performance Status of the Asset Sustainability Projects.

Asset Sustainability	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	136	14	1	151
Development and Infrastructure Services	14	4	0	18
Total	150	18	1	169

Chart of Asset Sustainability Performance Status

The graph provides a view of the Performance Status of the Asset Sustainability Projects:



APPENDIX 4 – Service Development Project Performance

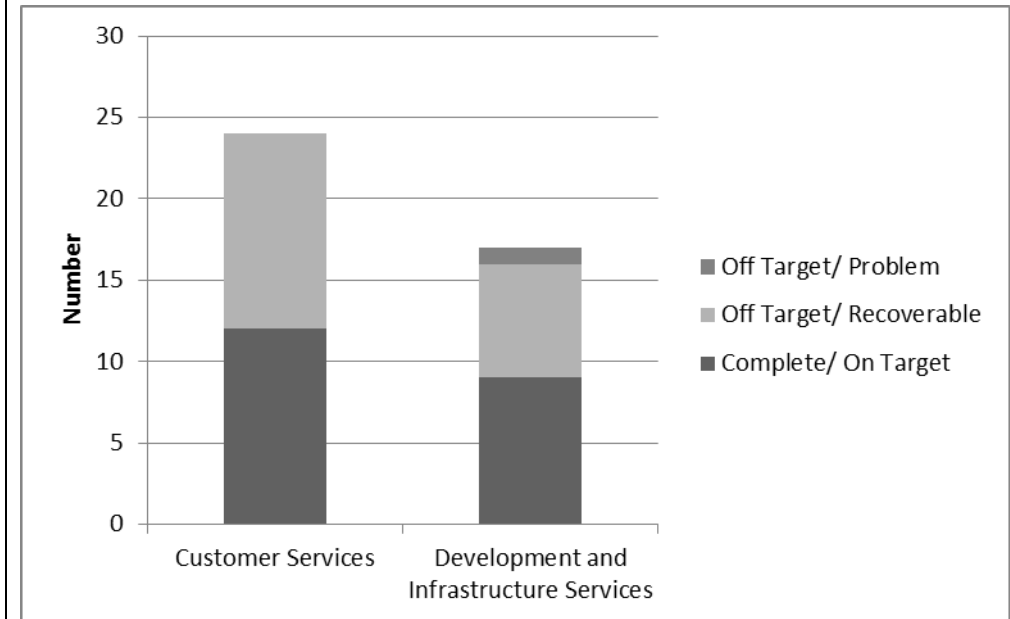
There are 41 Projects recognised as Service Development Projects, 21 are Complete or On Target, 19 are Off Target and Recoverable, 1 project is Off Track and a Problem.

The table below shows the Performance Status of the Service Development Projects.

Service Development	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	12	12	0	24
Development and Infrastructure Services	9	7	1	17
Total	21	19	1	41

Chart of Service Development Performance Status

The graph provides a view of the Performance Status of the Service Development Projects:



APPENDIX 5 – Strategic Change Project Performance

There are 27 Projects recognised as Strategic Change Projects. 18 are Complete or On Target, 6 are Off Target and Recoverable, 3 projects are Off Target and a Problem.

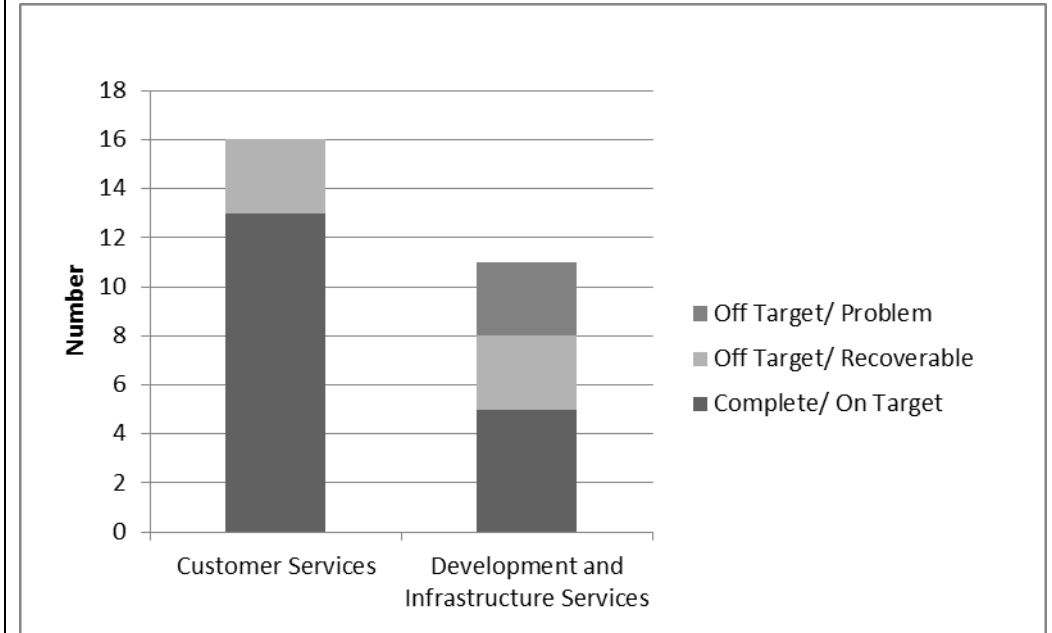
Department Position:

The table below shows the Performance Status of the Strategic Change Projects.

Strategic Change	Complete/ On Target	Off Target/ Recoverable	Off Target/ Problem	Total
Customer Services	13	3	0	16
Development and Infrastructure Services	5	3	3	11
Total	18	6	3	27

Chart of Strategic Change Performance Status

The graph provides a view of the Performance Status of the Strategic Change Projects:



**ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT - OVERALL COUNCIL
FINANCIAL SUMMARY - GROSS EXPENDITURE**

**Appendix 6
31 March 2015**

	Full Year This Financial Year Year End			Total Project Costs		
	Budget £000s	Actual £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
Archives - Asset Sustainability	87	19	68	128	60	68
Area Committee Expenditure - Asset Sustainability	44	0	44	69	25	44
Asset Sustainability Projects						
Customer Services	6,640	6,649	(9)	43,380	48,002	(4,622)
Development & Infrastructure Services	8,260	11,260	(3,000)	28,989	31,892	(2,903)
Asset Sustainability Total	14,900	17,909	(3,009)	72,369	79,894	(7,525)
Service Development Projects						
Customer Services	1,437	1,460	(23)	13,789	13,945	(156)
Development & Infrastructure Services	1,662	2,391	(729)	8,559	10,534	(1,975)
Service Development Total	3,099	3,851	(752)	22,348	24,479	(2,131)
Strategic Change Projects						
Campbeltown Schools Redevelopment	33	32	1	7,653	8,029	(376)
Dunoon Primary	30	32	(2)	6,834	3,923	2,911
Replacement of Oban High	66	62	4	11,272	11,540	(268)
Kirn Primary School	6	0	6	6,500	6,494	6
Carbon Management Business Cases	75	16	59	261	261	0
NPDO Schools Solar PV Panel Installations	544	3	541	944	944	0
Non NPDO Schools Solar PV Panel Installations	488	379	109	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	145	0
Islay HS/Bowmore PS Carbon Management	29	12	17	726	726	0
Kilmory Biomass Carbon Management	760	634	126	1,033	1,033	0
Oil to Gas Heating Conversions	28	1	27	209	209	0
Campbeltown and Rothesay Rationalisation	8	0	8	35	35	0
Helensburgh Office Rationalisation	5,500	5,384	116	11,489	11,489	0
Mid Argyll Offices Reorganisation	98	203	(105)	270	375	(105)
New Helensburgh Swimming Pool	15	0	15	7,652	7,652	0
Tiree Shared Offices	10	0	10	10	10	0
Kintyre Renewables Hub	3,010	2,325	685	12,115	11,571	544
Port Askaig Pier	0	0	0	13,817	13,817	0
Rothesay Harbour Ferry Improvements	0	0	0	7	7	0
Helensburgh Depot Rationalisation	(95)	91	(186)	1,050	1,344	(294)
CHORD - Helensburgh	3,450	3,257	193	7,330	7,230	100
CHORD - Campbeltown	506	765	(259)	4,786	4,528	258
CHORD - Dunoon	686	538	148	8,625	8,625	0
CHORD - Oban	642	541	101	6,560	6,459	101
CHORD - Rothesay	0	0	0	2,400	1,900	500
Helensburgh Pier Flood Defences	20	0	20	2,175	1,160	1,015
TIF - Lorn/Kirk Road	0	19	(19)	0	19	(19)
TIF - Oban Airport Business Park	0	62	(62)	0	62	(62)
OBC for Dunoon Pier	189	146	43	2,830	2,830	0
Pier Upgrades	30	0	30	300	270	30
Strategic Change Total	16,166	14,502	1,664	117,516	113,175	4,341
TOTAL	34,296	36,281	(1,985)	212,430	217,633	(5,203)

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT

Appendix 6

FINANCIAL SUMMARY GROSS EXPENDITURE - DEVELOPMENT AND INFRASTRUCTURE SERVICES

31 March 2015

	Full Year This Financial Year Year End			Total Project Costs		
	Budget £000s	Actual £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
Asset Sustainability Projects						
Flood Prevention	60	55	5	533	533	0
Bridge Strengthening	280	334	(54)	1,930	1,930	0
Traffic Management	85	103	(18)	368	368	0
Roads Reconstruction	6,697	7,718	(1,021)	18,672	19,502	(830)
Lighting	507	565	(58)	1,703	1,703	0
Fleet	150	2,223	(2,073)	3,387	5,460	(2,073)
Environmental	73	0	73	594	594	0
Roads	285	156	129	1,251	1,251	0
Waste	98	81	17	403	403	0
Recreation and Sport	0	0	0	0	0	0
Crematoria and Burial Grounds	25	25	0	148	148	0
Pier	0	0	0	0	0	0
Asset Sustainability Total	8,260	11,260	(3,000)	28,989	31,892	(2,903)
Service Development Projects						
A83 South of Muasdale	2	1	1	584	584	0
A849 Pennyghael Bridge Mull	0	0	0	131	131	0
Preliminary design for Regional Transport projects	(21)	0	(21)	227	298	(71)
Milton Burn	1	1	0	2,527	2,527	0
Campbeltown Old Quay	1,213	1,213	0	1,424	1,424	0
Helensburgh Cycleways	219	23	196	2,536	2,615	(79)
Vehicle Tracking System	41	43	(2)	217	219	(2)
Safe Streets, Walking and Cycling	149	270	(121)	289	410	(121)
SPT	88	117	(29)	307	536	(229)
CWSS Jubilee Bridge (£93 200) (Lorn)	0	0	0	99	99	0
CWSS - South Islay Distilleries Path	(4)	242	(246)	110	599	(489)
CWSS - Kilmichael Glassary - Bridgend Link	1	4	(3)	10	26	(16)
CWSS - Kintyre Schools Route Development	0	0	0	0	0	0
CWSS - Dunollie - Ganavan	0	0	0	0	0	0
CWSS - Connel Station Path	(28)	0	(28)	76	104	(28)
CWSS - South Shian Link	0	0	0	0	0	0
CWSS - Machrihanish Path	0	0	0	0	0	0
CWSS - Monydrain to Achnabreac	0	0	0	0	0	0
CWSS - Portnacraich Footway	0	0	0	0	0	0
CWSS - Cycle Parking 2013-14	1	20	(19)	22	41	(19)
Dunoon Esplanade Upgrade	0	287	(287)	0	577	(577)
Scotrail Upgrades	0	129	(129)	0	259	(259)
Kilchrenan School Footway	0	3	(3)	0	7	(7)
Appin School Link	0	38	(38)	0	78	(78)
Service Development Total	1,662	2,391	(729)	8,559	10,534	(1,975)
Strategic Change Projects						
Kintyre Renewables Hub	3,010	2,325	685	12,115	11,571	544
Port Askaig Pier	0	0	0	13,817	13,817	0
Rothesay Harbour Ferry Improvements	0	0	0	7	7	0
Helensburgh Depot Rationalisation	(95)	91	(186)	1,050	1,344	(294)
CHORD - Helensburgh	3,450	3,257	193	7,330	7,230	100
CHORD - Campbeltown	506	765	(259)	4,786	4,528	258
CHORD - Dunoon	686	538	148	8,625	8,625	0
CHORD - Oban	642	541	101	6,560	6,459	101
CHORD - Rothesay	0	0	0	2,400	1,900	500
Helensburgh Pier Flood Defences	20	0	20	2,175	1,160	1,015
TIF - Lorn/Kirk Road	0	19	(19)	0	19	(19)
TIF - Oban Airport Business Park	0	62	(62)	0	62	(62)
OBC For Dunoon Pier	189	146	43	2,830	2,830	0
Pier Upgrades	30	0	30	300	270	30
Strategic Change Total	8,438	7,744	694	61,995	59,822	2,173
Departmental Total Expenditure	18,360	21,395	(3,035)	99,543	102,248	(2,705)

ARGYLL AND BUTE COUNCIL - CAPITAL PLAN MONITORING REPORT
FINANCIAL SUMMARY GROSS EXPENDITURE - CUSTOMER SERVICES

Appendix 6
31 March 2015

	Full Year This Financial Year			Total Project Costs		
	Budget £000s	Year End Actual £000s	Variance £000s	Budget £000s	Forecast £000s	Variance £000s
Asset Sustainability						
Education	2,930	3,487	(557)	26,986	30,498	(3,512)
Community and Culture	1,035	1,039	(4)	3,285	4,138	(853)
Adult Care	542	427	115	3,378	3,428	(50)
Children and Families	185	148	37	532	640	(108)
Facility Services	378	174	204	2,607	2,706	(99)
Customer and Support Services	1,570	1,374	196	6,592	6,592	0
Asset Sustainability Total	6,640	6,649	(9)	43,380	48,002	(4,622)
Service Development Projects						
Graham Williamson IT Centre	0	0	0	496	496	0
Property Management System	2	2	0	84	84	0
Education Domain Extension	1	1	0	443	443	0
Consolidated Server Replacement	0	0	0	1,052	1,052	0
IT Enablement Process for Change	12	7	5	1,054	1,054	0
Applications Projects	267	215	52	974	974	0
Flexi System HRS Integration	0	0	0	0	0	0
Council Chamber Video Conferencing	4	4	0	116	116	0
Lync 2013	3	0	3	129	129	0
Ardrishaig Primary School - Pre 5 Unit	332	247	85	411	372	39
Hermitage Primary Annexe Replacement	81	149	(68)	765	838	(73)
Lochnell Primary School - Pre Five Unit	(9)	32	(41)	210	251	(41)
Park Primary Extension/Pre Fives Unit	24	10	14	355	341	14
Salen Primary School - Gaelic Pre School	20	19	1	150	149	1
St Joseph's Pre Five Parenting Facilities	(43)	15	(58)	75	133	(58)
Strachur Primary School - Pre Five Unit	31	26	5	315	310	5
Taynuilt Primary Additional Classroom	(10)	1	(11)	131	142	(11)
Tayvallich Primary School - Pre 5 Unit	330	342	(12)	430	464	(34)
Early Learning and Childcare	360	370	(10)	2,668	2,678	(10)
Video Conferencing Upgrade	5	0	5	60	55	5
Mull & Iona Progressive Care Centre	7	0	7	772	765	7
Campbeltown All Weather Pitch	(47)	0	(47)	917	964	(47)
Riverside Leisure Centre Refurbishment	39	13	26	650	624	26
Dunclutha Childrens Home	30	7	23	979	956	23
Dunoon Family Mediation Centre	(4)	0	(4)	55	59	(4)
Residential Respite Care Facility	2	0	2	498	496	2
Service Development Total	1,437	1,460	(23)	13,789	13,945	(156)
Strategic Change Projects						
Campbeltown Schools Redevelopment	33	32	1	7,653	8,029	(376)
Dunoon Primary	30	32	(2)	6,834	3,923	2,911
Replacement of Oban High	66	62	4	11,272	11,540	(268)
Kirn Primary School	6	0	6	6,500	6,494	6
Aqualibrium - residual payments	0	0	0	0	0	0
Carbon Management Business Cases	75	16	59	261	261	0
NPDO Schools Solar PV Panel Installations	544	3	541	944	944	0
Non NPDO Schools Solar PV Panel Installations	488	379	109	488	488	0
Carbon Management Fuel Conversions	38	0	38	145	145	0
Islay HS/Bowmore PS Carbon Management	29	12	17	726	726	0
Kilmory Biomass Carbon Management	760	634	126	1,033	1,033	0
Oil to Gas Heating Conversions	28	1	27	209	209	0
Campbeltown and Rothesay Rationalisation	8	0	8	35	35	0
Helensburgh Office Rationalisation	5,500	5,384	116	11,489	11,489	0
Mid Argyll Offices Reorganisation	98	203	(105)	270	375	(105)
New Helensburgh Swimming Pool	15	0	15	7,652	7,652	0
Tiree Shared Offices	10	0	10	10	10	0
Strategic Change Total	7,728	6,758	970	55,521	53,353	2,168
Departmental Total	15,805	14,867	938	112,690	115,300	(2,610)

OFF TRACK PROJECT**Appendix 7****Department:** Facility Services**Project Name:** Whitegates – roofing upgrade**First Added to Capital Plan:** 2013/14**Project Manager:** Craig Houston**How is this project funded?** *Capital***Why is the project classified as off target?**

The project expenditure is greater than budget with a total forecast spend of £202k compared to a budget of £112k, resulting in a total project overspend of £90k.

What has caused the issue outlined above?

Extensive work required to replace new gutters and downpipes, treating rotten timber below roof finish.

What action will be taken to rectify this issue?

This project was transferred to Facility Services, however a review of overall spend in the appropriate service division will take place.

What are the implications of the action proposed?

Possible impact on spend on other buildings to be managed.

OFF TRACK PROJECT**Appendix 7****Department:** Development and Infrastructure**Project Name:** *Helensburgh – Cardross Cycleway***First Added to Capital Plan:** 2011-12**Project Manager:** Callum Robertson**How is this project funded?** 2012 - Grant Funded SPFT £610k over three years , plus £165k legacy funding from previous project**Why is the project classified as off target?**

The project is classed as off target due to the slippage in the spend against budget, on physical construction works. Roads Services can only work on packages of construction work as land becomes available.

What has caused the issue outlined above?

Negotiations with landowners is still a slow and laborious process due to land agent reluctance to accept land value prices and insisting on accommodation works which no longer comply with SEPA guidelines on attenuated drainage schemes. Roads Services have been able to deliver construction works on available land during the last two financial years, as it has become available. Infrastructure Design and Estates continue to negotiate with land agents to resolve these issues and release land to progress the works.

What action will be taken to rectify this issue?

Estates section, in conjunction with Infrastructure Design have been asked to widen the scope of land acquisition to cover the entire route between Helensburgh and Cardross (and beyond to Dumbarton) to secure sufficient land anywhere on the corridor to allow construction to progress. The project team has met with colleagues from West Dunbartonshire Council to maximise the availability of land towards completion of the route.

What are the implications of the action proposed?

The funding package from SPfT will overrun, if insufficient land is made available for construction works to the remaining value to be delivered before the end of the 3 year period (2015) Strategic Transportation colleagues are in contact with SPfT on various projects within Argyll and Bute and budget profiling and adjustments can be made to allow works to progress as soon as land becomes available. SPfT/Sustrans only allocate funding on an annual basis and £200k has been granted for 2015-16 to finance any works for which land can be secured. Next phase of site works depends on gaining access to the necessary land and this is anticipated to be from Cardross station eastward to Ferry Road railway bridge. Estates are now investigating CPO process for remaining land.

OFF TRACK PROJECT**Appendix 7****Department:** Development and Infrastructure**Project Name:** Kintyre Renewables Hub**First Added to Capital Plan:** 2010**Project Manager:** Arthur McCulloch**How is this project funded?** Capital/ERDF/Piers & Harbours Revenue**Why is the project classified as off target?**

The forecast total and this year project cost is lower than budget (Amber and Red respectively), together with the Income (Red)

What has caused the issue outlined above?

As the construction elements are coming toward the end, the estimated final costs have been refined with a lower contingency now being used to reflect the high percentage completion of the works on site. This has had the effect of lowering the final estimates which has had a consequent effect on the ERDF award.

What action will be taken to rectify this issue?

No action proposed.

What are the implications of the action proposed?

The overall expenditure and ERDF award will be less than originally planned. These are currently estimated at £11.571m KRH expenditure offset by £3.254m ERDF award.

OFF TRACK PROJECT**Appendix 7****Department:** Development and Infrastructure**Project Name:** Helensburgh Depot Rationalisation**First Added to Capital Plan:** 2012 - 13**Project Manager:** Helen Ford**How is this project funded?** Spend to Save**Why is the project classified as off target?**

The project is classed as off target as the project is over budget by £294k. Budget £1.050m Anticipated Final Account £1.344m. Main works Final Account agreed with Contractor. Dilapidation costs £108k to be drawn down 2015/16.

What has caused the issue outlined above?

The main reasons for the projects overspend is due to contaminated soil found on site which required to be treated; this in turn led to extension of time claims and increase in dilapidation works/cost landlord is seeking. Building complete and occupied.

What action will be taken to rectify this issue?

The increased costs will be funded by Prudential Borrowing.

What are the implications of the action proposed?

OFF TRACK PROJECT**Appendix 7****Department:** Development and Infrastructure**Project Name:** Campbeltown – Berthing Facility**First Added to Capital Plan:** 2009**Project Manager:** Kirsteen Macdonald**How is this project funded?** Prudential Borrowings**Why is the project classified as off target?**

There is an in month variance of £259k due to March valuation forecasted to go through 15/16 certified in 14/15.

What has caused the issue outlined above? See above**What action will be taken to rectify this issue?**

Spend forecast for 15/16 adjusted accordingly

What are the implications of the action proposed?

See above

PROPOSED CAPITAL PLAN 2014-15
SUMMARY

APPENDIX 8

Department	Head of Service	Previous Years £000	2014-15 £000	2015-16 £000	2016-17 £000	Future Years £000	Total £000
Community Services	Adult Care	2,051	543	339	0	0	2,933
	Children and Families	792	219	702	320	6	2,039
	Community and Culture	2,339	1,135	1,527	0	0	5,001
	Education	22,023	4,186	14,388	6,567	16,431	63,595
Community Services Total		27,205	6,083	16,956	6,887	16,437	73,568
Customer Services	Customer and Support Services	4,710	1,859	2,900	0	0	9,469
	Facility Services	7,014	7,950	6,626	4,258	0	25,848
Customer Services Total		11,724	9,809	9,526	4,258	0	35,317
Development and Infrastructure	Economic Development	5,568	5,730	12,883	10,342	1,328	35,851
	Roads and Amenity Services	20,505	12,630	8,594	162	0	41,891
Development and Infrastructure Total		26,073	18,360	21,477	10,504	1,328	77,742
Area Committees	Area Committee	25	44	0	0	0	69
Area Committees Total		25	44	0	0	0	69
Overall Total		65,027	34,296	47,959	21,649	17,765	186,696

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total
			Years £'000	£000's	£000s	£000s	Years £000s	
Adult Care	Asset Sustainability	Aids and Adaptations	26	24	25	0	0	75
		Asbestos Removal/Control Works	0	10	10	0	0	20
		Dunclutha Children's Home	31	-6	0	0	0	25
		Eadar Glinn	19	176	50	0	0	245
		Ellis Lodge	47	12	5	0	0	64
		Health and Safety	864	71	50	0	0	985
		Legionella Control Works	0	20	20	0	0	40
		Lochgilphead Resource Centre	49	30	145	0	0	224
		Lorn Resource Centre	0	75	10	0	0	85
		Social Work Office Rothesay	41	34	0	0	0	75
		Struan Lodge Boiler	12	28	0	0	0	40
		Thomson Home Rothesay	111	36	0	0	0	147
		Upgrading Older Peoples Homes	0	5	20	0	0	25
		Woodlands/Greenwood	86	21	4	0	0	111
			Asset Sustainability Total		1,286	536	339	0
	Service Development	Mull & Iona Progressive Care Centre	765	7	0	0	0	772
	Service Development Total		765	7	0	0	0	772
Adult Care Total			2,051	543	339	0	0	2,933
Overall Total			2,051	543	339	0	0	2,933

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total
			Years £'000	£000's	£000s	£000s	Years £000s	£000s
Children and Families	Asset Sustainability	Asbestos Removal/Control Works	0	10	10	0	0	20
		Dunoon Hostel	128	87	0	0	215	
		East King St Children's Home	0	2	0	0	2	
		Glencruitten Hostel	94	26	0	0	120	
		Health and Safety	5	45	50	0	100	
		Legionella Control Works	0	20	20	0	40	
		Shellach View	9	1	0	0	10	
	Asset Sustainability Total		236	191	80	0	0	507
	Service Development	Dunclutha Childrens Home	1	30	622	320	6	979
		Dunoon Family Mediation Centre	59	-4	0	0	0	55
		Residential Respite Care Facility	496	2	0	0	0	498
	Service Development Total		556	28	622	320	6	1,532
Children and Families Total		792	219	702	320	6	2,039	
Overall Total		792	219	702	320	6	2,039	

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total		
			Years £'000	£000's	£000s	£000s	Years £000s		£000s	
Community and Culture	Asset Sustainability	Aqualibrium	0	20	15	0	0	35		
		Asbestos Removal/Control Works	0	30	20	0	0	50		
		Bute Community Education Centre	6	4	0	0	0	10		
		Campbeltown Museum - Burnet Bldg	79	2	0	0	0	81		
		Community Centres General - Options Appraisal	0	0	15	0	0	15		
		Corran Halls, Oban	220	105	100	0	0	425		
		Dunoon Community Education Centre	152	15	10	0	0	177		
		Gaelic Centre - Corran Halls (FG)	173	-3	0	0	0	170		
		Health & Safety	55	48	147	0	0	250		
		Helensburgh Library	0	15	2	0	0	17		
		Inveraray CARS	0	21	0	0	0	21		
		Kintyre Community Ed Centre	117	-3	0	0	0	114		
		Legionella Control Works	0	20	20	0	0	40		
		Lochgilphead Community Ed Centre	5	2	245	0	0	252		
		Oban Library (Leased Property)	0	1	19	0	0	20		
		Ramsay Memorial Hall	79	30	76	0	0	185		
		Replacement of Gym Equipment	0	0	100	0	0	100		
		Rhu Community Ed Centre	5	119	5	0	0	129		
		Rothesay Library	262	-52	0	0	0	210		
		Rothesay Swimming Pool	0	120	3	0	0	123		
		Sandbank Library HQ	0	14	11	0	0	25		
		Tarbert Library	3	43	4	0	0	50		
		Victoria Halls, Campbeltown	126	349	50	0	0	525		
		Victoria Halls, Helensburgh	41	156	85	0	0	282		
		Asset Sustainability Total			1,323	1,056	927	0	0	3,306
			Service Development	Archives - Wee Manse Brae	41	87	0	0	0	128
				Campbeltown All Weather Pitch	964	-47	0	0	0	917
				Riverside Leisure Centre Refurbishment	11	39	600	0	0	650
	Service Development Total			1,016	79	600	0	0	1,695	
	Community and Culture Total			2,339	1,135	1,527	0	0	5,001	
	Overall Total			2,339	1,135	1,527	0	0	5,001	

Head of Service	Category	Project	Previous				Future	Total
			Years £'000	2014-15 £000's	2015-16 £000s	2016-17 £000s	Years £000s	
Education	Asset Sustainability	Achaleven Primary School	0	0	100	0	0	100
		Ardchattan Primary School	0	0	10	0	0	10
		Ardrishaig Primary School	164	40	0	0	0	204
		Arinagour Primary School	83	0	48	0	0	131
		Asbestos Control/Removal Works	0	35	50	0	0	85
		Ashfield Primary School	87	-8	0	0	0	79
		Barcaldine Primary School	73	-4	0	0	0	69
		Bowmore Primary School	341	27	0	0	0	368
		Bunessan Primary School	156	95	4	0	0	255
		Campbeltown Grammar	3,641	3	25	0	0	3,669
		Capital Property Works	542	165	127	0	0	834
		Cardross Primary School	352	170	265	0	0	787
		Carradale Primary School	19	12	150	0	0	181
		Castlehill Primary School	146	10	50	0	0	206
		Clachan Primary	2	0	220	0	0	222
		Colgrain Primary School	617	121	65	0	0	803
		Dalintober Primary School	266	1	0	0	0	267
		Dervaig Primary School	0	0	5	0	0	5
		Drumlemble Primary School	128	86	0	0	0	214
		Dunbeg Primary School	403	31	0	0	0	434
		Dunoon Primary School	95	0	25	0	0	120
		Ferry Houses - Housing Quality Standard	0	8	68	0	0	76
		Free School Meals	0	130	420	0	0	550
		Furnace Primary School	104	-37	0	0	0	67
		Garelochhead Primary School	311	1	50	0	0	362
		Glassary Primary School	38	36	61	0	0	135
		Glenbarr Primary School	60	5	0	0	0	65
		Hermitage Primary School	145	1	0	0	0	146
		Homeless Houses - Housing Quality Standard	0	3	47	0	0	50
		Innellan Primary School	79	0	25	0	0	104
		Inveraray Primary School	287	155	0	0	0	442
		Islay High School	3,877	155	50	0	0	4,082
		John Logie Baird Primary School	364	-42	0	0	0	322
		Keills Primary School	306	-6	0	0	0	300
		Kilchattan Primary School	165	3	0	0	0	168
		Kilchrenan Primary School	0	11	14	0	0	25
		Kilcreggan Primary School	221	110	0	0	0	331
		Kilmartin Primary School	0	15	5	0	0	20
		Kilmodan Primary School	24	81	90	0	0	195
		Kilninver Primary School	81	12	0	0	0	93
		Kirn Primary School	44	22	20	0	0	86
		Legionella Control Works	0	57	83	0	0	140
Lismore Primary School	41	6	14	0	0	61		
Lochdonhead Primary School	152	-17	0	0	0	135		
Lochgoilhead Primary School	55	-13	40	0	0	82		
Luing Primary School	74	0	16	0	0	90		
Luss Primary School	34	30	1	0	0	65		
Minard Primary	3	48	0	0	0	51		
North Bute Primary School	130	211	25	0	0	366		
Oban High Gaelic Media Studio (FG)	93	-2	0	0	0	91		
Oban High School	629	-13	10	0	0	626		

Head of Service	Category	Project	Previous				Future		Total £000s
			Years £'000	2014-15 £000's	2015-16 £000s	2016-17 £000s	Years £000s		
Education	Asset Sustainability	Park Primary School	229	250	20	0	0	499	
		Parklands School	116	-8	0	0	0	108	
		Port Charlotte Primary School	146	36	160	0	0	342	
		Port Ellen Primary School	431	16	20	0	0	467	
		Rhu Primary School	32	-2	0	0	0	30	
		Rhunahaorine Primary	14	60	13	0	0	87	
		Rosneath Primary School	258	21	371	0	0	650	
		Sandbank Primary School	478	16	0	0	0	494	
		School Houses - Housing Quality Standard	1	100	345	0	0	446	
		Skipness Primary School	0	10	5	0	0	15	
		Small Isles Primary School	231	57	0	0	0	288	
		St Andrew's Primary School	136	140	50	0	0	326	
		St Joseph's Primary School	161	299	50	0	0	510	
		St Mun's Primary School	72	-21	10	0	0	61	
		Strachur Primary School	154	-1	0	0	0	153	
		Strath of Appin Primary School	355	-15	0	0	0	340	
		Strone Primary School	291	33	0	0	0	324	
		Taynuilt Primary School	110	14	0	0	0	124	
		Tayvallich Primary School	107	-4	0	0	0	103	
		Tighnabraich Primary School	107	3	0	0	0	110	
		Tiree High School	954	-55	0	0	0	899	
		Tiree Primary School	170	50	0	0	0	220	
		Tobermory High School	553	168	0	0	0	721	
	Toward Primary School	71	9	0	0	0	80		
	Asset Sustainability Total			19,609	2,930	3,227	0	0	25,766
	Service Development		Ardrisaig Primary School - Pre Five Unit	10	332	69	0	0	411
			Early Learning and Childcare	0	360	1,240	1,068	0	2,668
			Hermitage Primary Annexe Replacement	684	81	0	0	0	765
			Lochnell Primary School - Pre Five Unit	219	-9	0	0	0	210
			Park Primary Extension and Pre Fives Unit	331	24	0	0	0	355
			Salen Primary School - Gaelic Pre School Extension (FG)	0	20	130	0	0	150
			St Joseph's Pre 5 Parenting Facilities	118	-43	0	0	0	75
			Strachur Primary School - Pre Five Unit	278	31	6	0	0	315
		Taynuilt PS Addnl Classroom	141	-10	0	0	0	131	
		Tayvallich Primary School - Pre Five Unit	96	330	4	0	0	430	
		Video Conferencing Upgrade	55	5	0	0	0	60	
Service Development Total			1,932	1,121	1,449	1,068	0	5,570	
Strategic Change		Campbelltown Schools Redevelopment	177	33	1,323	100	6,020	7,653	
		Dunoon Primary School	233	30	3,601	2,048	922	6,834	
		Kirn Primary School	0	6	1,706	3,251	1,537	6,500	
		Replacement of Oban High School	72	66	3,082	100	7,952	11,272	
Strategic Change Total			482	135	9,712	5,499	16,431	32,259	
Education Total			22,023	4,186	14,388	6,567	16,431	63,595	
Overall Total			22,023	4,186	14,388	6,567	16,431	63,595	

Head of Service	Category	Project	Previous Years £'000	2014-15 £000's	2015-16 £000s	2016-17 £000s	Future Years £000s	Total £000s	
Customer and Support Services	Asset Sustainability	Computer Network Security	494	73	69	0	0	636	
		Corporate GIS Portal Rollout	104	12	111	0	0	227	
		Internet / Online Access	90	143	105	0	0	338	
		IT Education	42	28	751	0	0	821	
		MS Exchange & Doc Sharing	228	6	88	0	0	322	
		PC Replacement	-92	975	745	0	0	1,628	
		Server Capacity Growth	0	89	71	0	0	160	
		Telecomms Network	645	48	54	0	0	747	
		Unified Communications and Video Conferencing	466	196	76	0	0	738	
	Asset Sustainability Total			1,977	1,570	2,070	0	0	5,617
	Service Development	Applications Projects	254	267	453	0	0	974	
		Consolidated Server Replacement	1,009	0	43	0	0	1,052	
		Council Chamber Video Conferencing	112	4	0	0	0	116	
		Education Domain Extension	442	1	0	0	0	443	
		IT Enablement Process for Change	714	12	328	0	0	1,054	
		LYNC 2013	126	3	0	0	0	129	
		Property Management System	76	2	6	0	0	84	
Service Development Total			2,733	289	830	0	0	3,852	
Customer and Support Services Total			4,710	1,859	2,900	0	0	9,469	
Overall Total			4,710	1,859	2,900	0	0	9,469	

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total	
			Years £'000	£000's	£000s	£000s	Years £000s	£000s	
Facility Services	Asset Sustainability	Aqualibrium	23	5	0	0	0	28	
		Argyll House, Dunoon	13	0	1	0	0	14	
		Asbestos Capital Property Works	36	14	0	0	0	50	
		Block Allocation to address building fabric upgrades	0	0	588	0	0	588	
		Bowmore Area Office	4	14	2	0	0	20	
		Burnett Building	0	6	75	0	0	81	
		Capital Property Works	239	70	0	0	0	309	
		Castle House, Dunoon	26	1	0	0	0	27	
		Dalriada House	7	1	0	0	0	8	
		Dunoon Office Rationalisation	1	3	219	7	0	230	
		Eaglesham House, Rothesay	26	9	0	0	0	35	
		Finance Office, Witchburn Rd	10	86	3	0	0	99	
		Fire Risk Assessment Works	13	1	0	0	0	14	
		Hill Street Dunoon Rewire	2	32	1	0	0	35	
		Jura Service Point	0	10	0	0	0	10	
		Kilarrow House	1	10	112	1	0	124	
		Kilmory Castle	80	69	25	0	0	174	
		Kilmory Castle 2012-13	137	6	0	0	0	143	
		Lorn House, Oban	0	10	68	0	0	78	
		Manse Brae Roads Office	0	15	0	0	0	15	
		Oban Municipal Buildings	226	18	0	0	0	244	
		Oban Office Rationalisation	0	3	0	0	0	3	
		Rothesay Pavilion	20	1	0	0	0	21	
		Tobermory Area Office	0	29	1	0	0	30	
		Union Street, Rothesay	74	1	0	0	0	75	
		Whitegates	188	-76	0	0	0	112	
		Whitegates Office, Lochgilphead	0	19	0	0	0	19	
		Asset Sustainability Total			1,126	357	1,095	8	0
	Strategic Change								
			Campbeltown & Rothesay Rationalisation	27	8	0	0	0	35
			Carbon Management Business Cases (FPB)	128	75	58	0	0	261
			Carbon Management Fuel Conversions (FPB)	107	38	0	0	0	145
			Helensburgh Office Rationalisation (FPB,REC)	4,179	5,500	1,810	0	0	11,489
		Islay HS/Bowmore PS (FPB)	697	29	0	0	0	726	
		Kilmory Biomass Project OBC (FPB,REV)	243	760	30	0	0	1,033	
		Mid Argyll Offices Reorganisation	164	98	8	0	0	270	
		New Helensburgh Swimming Pool	162	15	3,225	4,250	0	7,652	
		Non-NPDO Schools PV Panel Installations	0	488	0	0	0	488	
		NPDO Schools Solar PV Panel Installations	0	544	400	0	0	944	
		Oil to Gas Heating Conversions (FPB)	181	28	0	0	0	209	
		Tiree Shared Offices	0	10	0	0	0	10	
Strategic Change Total			5,888	7,593	5,531	4,250	0	23,262	
Facility Services Total			7,014	7,950	6,626	4,258	0	25,848	
Overall Total			7,014	7,950	6,626	4,258	0	25,848	

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total
			Years £'000	£000's	£000s	£000s	Years £000s	£000s
Economic Development	Service Development	CWSS - Connel Station Path	132	-28	0	0	0	104
		CWSS - Cycle Parking 2013-14	20	1	0	0	0	21
		CWSS - Kilmichael Glassary - Bridgend Link	9	1	0	0	0	10
		CWSS - South Islay Distilleries Path	118	-4	0	0	0	114
		Safe Streets, Walking and Cycling (CWSS)	0	149	140	0	0	289
		SPT	219	88	0	0	0	307
		Service Development Total	498	207	140	0	0	845
	Strategic Change	CHORD - Campbeltown	1,836	506	1,830	614	0	4,786
		CHORD - Dunoon	8	686	3,397	4,006	528	8,625
		CHORD - Helensburgh -Public Realm Imprv	2,949	3,450	931	0	0	7,330
		CHORD - Oban	251	642	3,550	2,117	0	6,560
		CHORD - Rothesay	0	0	0	1,600	800	2,400
		Helensburgh Pier Flood Defences	10	20	500	1,645	0	2,175
		OBC for Dunoon Pier	16	189	2,275	350	0	2,830
		Pier Upgrades	0	30	260	10	0	300
Strategic Change Total	5,070	5,523	12,743	10,342	1,328	35,006		
Economic Development Total	5,568	5,730	12,883	10,342	1,328	35,851		
Overall Total	5,568	5,730	12,883	10,342	1,328	35,851		

Head of Service	Category	Project	Previous	2014-15	2015-16	2016-17	Future	Total		
			Years £'000	£000's	£000s	£000s	Years £000s		£000s	
Roads and Amenity Services	Asset Sustainability	Bridge Strengthening	253	280	987	130	0	1,650		
		Cemetery Houses	7	25	18	0	0	50		
		Environmental - Unallocated	0	50	296	0	0	346		
		Fleet Management	2,641	150	596	0	0	3,387		
		Flood Prevention	6	60	377	30	0	473		
		HITRANS	966	285	0	0	0	1,251		
		Lighting	39	507	650	0	0	1,196		
		Public Convenience Upgrades	0	23	41	2	0	66		
		Roads Reconstruction	912	6,697	4,366	0	0	11,975		
		Traffic Management	-16	85	214	0	0	283		
		Waste Management Sites	36	64	0	0	0	100		
		Zero Waste Fund	269	34	0	0	0	303		
		Asset Sustainability Total			5,113	8,260	7,545	162	0	21,080
		Service Development	A83 South of Muasdale	72	2	510	0	0	584	
	A849 Pennyghael Bridge Mull		126	0	5	0	0	131		
	Campbeltown Old Quay		161	1,213	50	0	0	1,424		
	Cycleways - H&L (FSPT)		1,992	219	325	0	0	2,536		
	Milton Burn		2,526	1	0	0	0	2,527		
	Preliminary design for Regional Transport projects (tif)		248	-21	0	0	0	227		
	Vehicle Tracking System (FPB)		176	41	0	0	0	217		
	Service Development Total			5,301	1,455	890	0	0	7,646	
	Strategic Change	Helensburgh Depot Rationalisation (F)	1,145	-95	0	0	0	1,050		
		Kintyre Renewables Hub (FGPB)	8,946	3,010	159	0	0	12,115		
	Strategic Change Total			10,091	2,915	159	0	0	13,165	
	Roads and Amenity Services Total			20,505	12,630	8,594	162	0	41,891	
	Overall Total			20,505	12,630	8,594	162	0	41,891	